

## An Al Qaeda Way of War (Terrorism)

U.S. Army Command and General Staff College



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After ten years of global conflict with al Qaeda, the time has come to reassess the threat and determine the parameters within which it operates. Questions regarding its continued validity as a threat, its capability to employ synchronized tactical actions, and its ability to act as a learning organization all must be addressed to better understand this enemy of the United Sates. The purpose of this book is to examine al Qaeda's ability to employ its tactical actions to achieve its strategic goals. This book hypothesizes that al Qaeda practiced operational art in the pursuit of its objectives. The methodology of this book analyzed two case studies that affirm the findings of this book. The first case reviewed the campaign against the United States that began in 1993 with the attack of the World Trade Center. The second case analyzed the campaign al Qaeda undertook in 2004 to discourage allies of the United States from participating in the war with Iraq. Both case studies were compared by elements of operational art: lines of effort, center of gravity analysis, and operational reach, to determine if al Qaeda practiced operational art to improve its ability to meet the strategic objective. This book also provides a way to predict al Qaeda's future actions by applying US Army doctrine on operational art as a tool for planners to see through the complexity of the enemy and their goals through a familiar and already understood framework.



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