



Fast Cycle Time: How to Align Purpose, Strategy, and Structure for Speed

Christopher Meyer

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Inspired by such corporations as Motorola, General Electric, Citicorp, and others who have cut production time in half, many companies struggle to become "time-based" competitors. Christopher Meyer demonstrates that fast-cycle time is achieved by aligning the organization to learn faster, instead of merely working faster. He describes how to assemble multifunctional teams into integrated production systems by empowering workers with an eight-step process and "tool kit" to reduce non-value-added activities, and shows why fast-cycle time is the competitive requirement for any industry in the 1990s.

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